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JANUARY 2020
**TEES VALLEY
INVESTMENT
PLAN 2019-29**



Foreword

This ten-year Investment Plan is central to our plan to drive Teesside, Darlington and Hartlepool forward. Thanks to our Devolution Deal with Government, we have secured hundreds of millions of pounds to stimulate economic growth and support the creation of thousands of jobs for local people. Every single job created means more people are given the security of a pay cheque at the end each month, meaning they can provide for themselves and their families. This is our overriding mission, and one close to my heart.

We've made some fantastic progress so far, but there is a lot more work to do. Local people will ultimately judge the success of the Mayoral model on whether we can create jobs, boost productivity and growth and provide opportunity for all of those living and working in Teesside, Darlington and Hartlepool. This £588million Investment Plan gives us a clear pathway to attract international investors, supports our private sector wealth-creators, drives innovation and entrepreneurialism, upgrades our creaking transport infrastructure, invests in our schools, colleges and teachers, and supports our growing tourism offer.

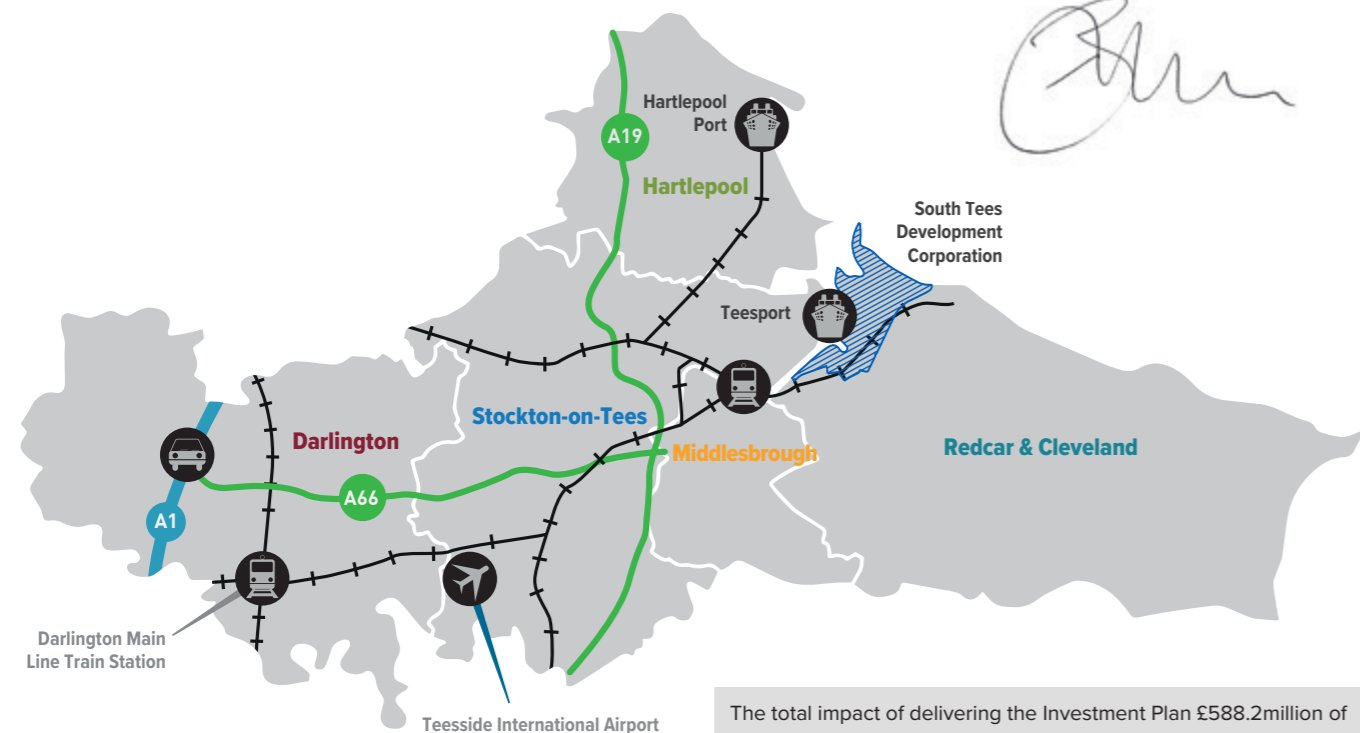
The Investment Plan also supports the pledge I delivered upon to bring Teesside International Airport back into public ownership and approves the acquisition of the majority of developable land at the South Tees Development Corporation site in Redcar – the first Mayoral Development Corporation outside London. Launched by the Prime Minister and chaired by me, we have a plan to support the creation of 20,000 jobs over the next two decades. This is a site alive with opportunity, and we're going even further than ever before to secure even more private investment.

Our ten-year plan is the culmination of years of work with Government, our five boroughs, and our valued business leaders. We're working closely to achieve our vision for the Tees Valley: developing a region which is a great place to live, work, invest and visit, supported by a strong, high-growth, high-wage, low-welfare economy that works in the interests of everyone.



This Investment Plan demonstrates the powers of the devolution deal and its ability to let us, here in the Tees Valley charter our own course and to deliver the changes that truly matter.

Ben Houchen, Tees Valley Mayor



The total impact of delivering the Investment Plan £588.2million of Combined Authority funding will be in the order of **16,875 direct jobs** and **£1,480million of additional output (GVA)**.

Introduction

Tees Valley connects five boroughs, with the river Tees running through all the boroughs and forms a functioning economic geography. The whole is greater than the sum of its parts, which is why the five authorities have a long history of partnership working and why they acted to establish the Combined Authority.

Our Strategic Economic Plan ([click here](#)) sets out the area's ambition to drive the transition to a high-value, low-carbon, diversified and inclusive economy and sets out the ambition to unlock a net additional 25,000 jobs by 2026. It is essential that all Tees Valley residents can gain the skills and confidence they need and can travel to these job opportunities.

The Devolution Deal with Government in 2015 provided for the transfer of significant powers for employment and skills, transport and investment. With the creation of the Combined Authority in 2016 and the Mayoral election in May 2017, Tees Valley established the first Mayoral Development Corporation outside of London. This devolution of powers and responsibilities has allowed the Combined Authority to create an Investment Fund, bringing together a £15million yearly allocation over 30 years to deliver a programme of transformational investment in the region.

The initial Tees Valley Combined Authority Investment Plan was agreed in March 2017 and set out our investment priorities for the period to 2021. A refreshed Investment Plan was agreed in January 2019 and set out the investment strategy for the period 2019-2029. This one-year on Investment Plan update provides an overview of progress, building on previous iterations and reaffirms our continued investment strategy for the period to 2029. The Investment Plan will continue to be reviewed annually in order to take account of changing economic circumstances, integrate new funding and investment opportunities and determine the best use of our resources to maximise the potential of Tees Valley.

The overall sum of our **Investment Plan over the period 2019-29 is £588.2million** which will see us deliver significant benefits to Tees Valley.

The total impact of delivering the Investment Plan will be in the order of **16,475 direct jobs** and **£1.48billion of additional cumulative annual output (GVA)**, over its lifetime. It is essential that our focus is maintained on delivering economic growth if we are to fulfil our ambitions for the Tees Valley economy.

Our activity is therefore prioritised across six growth generating themes:

- **Transport**
- **Education, Employment & Skills**
- **Business Growth**
- **Culture & Tourism**
- **Research, Development & Innovation**
- **Place**

The general approach taken in preparing the financial basis for the Plan has been prudently balanced with our ambition to commit funding to deliver transformational activity. The detailed funding cash flow for the Investment Plan is set out in Appendix 1. The assumptions used for this planning figure are detailed in the section *Our Resources*.



The Tees Valley Ten-Year Investment Plan

The unique mix of assets and strengths across the five Tees Valley boroughs provides an opportunity to build a diverse and inclusive economy for both Tees Valley businesses and residents alike. However, there are several challenges that need to be addressed in order to realise this ambition:

- Ensuring that residents, no matter where they live in the Tees Valley, can access all job opportunities
- Ensuring we have an appropriately skilled workforce for business needs today and in the future
- Ensuring that there is a supportive business environment where businesses can start-up, grow and innovate

Our Investment Plan sets out, at a high level, the transformational investments that the Tees Valley Combined Authority will commit resources to, subject to the detailed consideration and appraisal of project business cases. Our investments will tackle these challenges and drive growth in line with the vision outlined in our Strategic Economic Plan ([click here](#)). The productivity challenges and opportunities facing the region are detailed in our draft Local Industrial Strategy, which was agreed by the Tees Valley Combined Authority Cabinet in July 2019. Our plan is to work with Government over the coming months to identify shared priorities and interventions that can enhance the use of our local resources to achieve a step change in the Tees Valley economy.

Some of our proposed interventions, at this stage, are still project ideas and may not prove to be feasible, others are further advanced and well evidenced. The Investment Plan is not intended to be an exhaustive list of activity, as new opportunities will arise over the ten-year period of the plan. It does, however, identify the key activity that we know now could be transformational and is therefore deserving of investment.

Prioritisation has been undertaken to ensure that our investment goes into projects that will unlock transformational change, specifically projects that will have a significant impact on growing the Tees Valley economy. The initial priorities within the thematic areas are detailed in the thematic sections that follow and our current priorities are identified in Appendix 2.

OUR RESOURCES

The ten-year planning figure used in this Investment Plan 2019-29 is £588.2million. The general approach taken in preparing the financial basis for the Investment Plan has been prudently balanced with our ambition to commit funding to deliver transformational activity. The assumptions used for this planning figure are:

- Local Growth Fund (LGF) ceases at the end of 2020/21
- European Structural Investment Funds (ESIF) (guaranteed by Government post Brexit) cease at the end of Dec 2023
- A successor fund for LGF and ESIF is expected to start in 2021/22
- Transport funding for activities (such as Transforming Cities Fund) will continue in some shape or form at current levels
- Devolution Deal monies at £15million p.a. 30 year commitment. This long term commitment from Government enables the Combined Authority to borrow funds to unlock growth in the earlier years when it is critical to developing our economy. A total of £277million is scheduled to be borrowed over the Plan period
- Enterprise Zone income is projected at £56million during the Plan period – this is based on rates currently being collected, together with known projects currently under construction (such as MGT and TeesAMP), other potential projects during the Plan period are not accounted for
- Returns on investment and loan repayments which are based on current schedules
- Some miscellaneous grants and income such as LEP core funding

Beyond this Plan period there remains £75million (of Devolution monies and EZ income) available for investment through to 2046, excluding any further funding from Government.

Table 1 below identifies the funding allocated in the 2017 Investment Plan and the resources that are uncommitted from that Plan period, given the overlap with this new Plan, together with the allocations against each priority theme for the period 2019 – 2029.

THEME	UNCOMMITTED TVCA FUNDS FROM 2017-21 TO CARRY FORWARD TO 2019 – 29 INVESTMENT PLAN £	2019-29 Investment Plan Allocations £
Transport	7,257,762 ¹	256,700,000
Education, Employment & Skills	531,9862 ²	55,000,000
Business Growth (including enabling infrastructure)	22,173,985	146,500,000
Culture & Tourism	5,432,299	60,000,000
Research, Development & Innovation	5,717,089	20,000,000
Place		50,000,000
Total Direct Investment	41,113,121	588,200,000

Programmes and projects that have already been approved by Cabinet, approved in principle (subject to business case and appraisal) by Cabinet or are presented through this Investment Plan with an initial allocation earmarked in the Plan are identified in **bold italics**. Under our Assurance Framework ([click here](#)) these programmes and projects will be considered in detail through our delegated decision route.

HOW WE WILL USE OUR FUNDS

Some funding available to the Combined Authority can only be used for specific purposes, such as the Transforming Cities Fund. Wherever possible, projects will be delivered on a commercial basis and we are moving to a position where grant funding will become a last resort. However, we recognise that for investments in certain thematic areas grants will still be required. We would expect any partners that are leading on projects to have explored all other funding opportunities, though we do recognise that our support can be used to unlock other sources of funding.

This Investment Plan update continues to utilise borrowing against our future Devolution monies and Enterprise Zone income, in order to accelerate investment and maximise opportunities that are available now. We are addressing the significant economic challenges that are facing the area at present, rather than waiting for 15- 20 years to use funding at that point in time. This was the basis on which the Devolution Deal with Government was agreed.

¹ Does not include LTP or concessionary fares of £304.9million over the 10 year plan period
² Does not include Adult Education Budget of £285million which can only be spent on 19+ education



Securing Additional Resources

The Programme of Investment, outlined in this Investment Plan update, only allocates funds that are under the control of the Combined Authority. In addition, a wide range of public sector funding opportunities are and will be available over the period of the plan. The scale of our ambition for growth and the challenges that need to be addressed in order to realise our vision will require additional funding.

The Combined Authority will, therefore, seek to influence the allocation of national funding and will submit proposals, where appropriate, to unlock further funds. Some of our large scale transformational transport schemes will require national funding, particularly those that are linked to the national strategic road network. Our funds will, in some cases, be used to enable development works to progress and to provide a local contribution alongside national funding. During the period of the plan we will continue to discuss with Government the opportunity for the further devolution of central Government resources, including successor European Structural and Investment Funds and the replacement for the Local Growth Fund.

The Case for Increased Devolved Resources

European Structural and Investment Funds (ESIF) have been essential to delivering economic growth in Tees Valley. Alongside our devolved Investment Fund, they are enabling us to deliver an economic shift, by creating the conditions for a high-value, high wage economy, with low levels of welfare dependency.

However, we know that there are also short-comings with ESIF. Not least, that levels of central control do not allow for flexible decision-making about how the funds are best spent at a local level. It is therefore important that successor arrangements are fully devolved to Mayoral Combined Authorities. This will enable the alignment of regional economic growth funds and ensure that we maximise the impact of interventions at the local level.

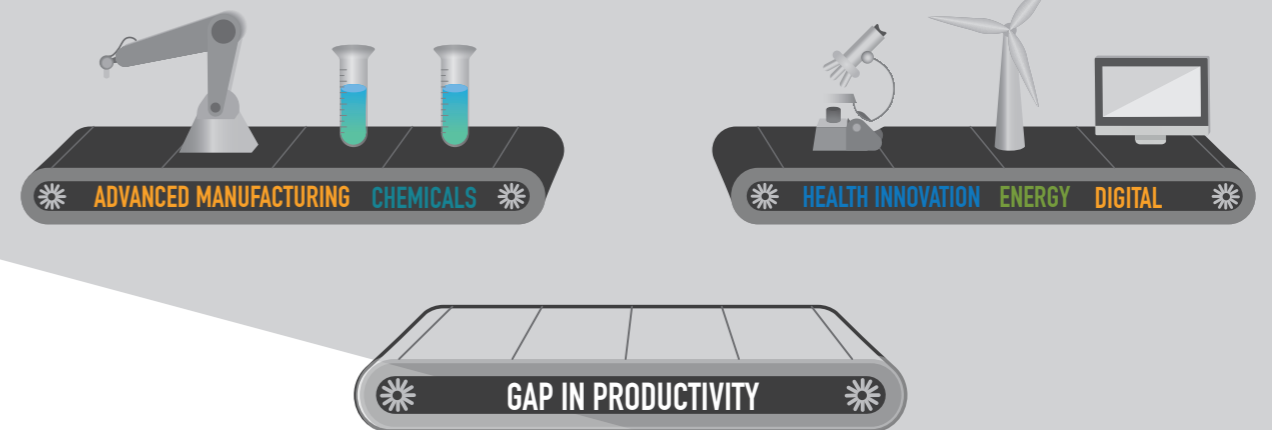
Tees Valley was identified as a 'Transition Region' in the current ESIF programme. This saw us receive the second-highest allocation of funds nationally, recognising the scale of the challenge that exists here. The funds have been supporting us to move from a heavy industrial economy to a more modern business and employment base, utilising new technologies and low carbon energy solutions. Based upon the methodology for allocating ESIF resources, the Tees Valley would now be classified as a 'Less Developed Region', entitling the region to a higher allocation, which demonstrates increasing regional disparities.

Delivering the level of economic change needed in areas like Tees Valley can take many years to achieve, as our economic structures undergo a fundamental shift and at the same time we continue to respond to changes in our economy. Whilst the ESIF resources have added considerable value, economic challenges remain, and it will be critical to ensure that the added value of ESIF resources are not lost through successor arrangements.



The Combined Authority is clear that successor arrangements should be based on the following:

- Areas receive funding that is at least equal to the amount previously allocated through ESIF, plus a reasonable additional amount to reflect the change in economic circumstances, match funding requirements of ESIF and the loss of the Local Growth Fund (which finishes at the end of 2020/21) - for Tees Valley this equates to £45million p.a
- There is a principle of devolution, enabling regions such as Tees Valley to benefit from the maximum level of local control, where we have demonstrated robust governance arrangements and our ability to use devolved funding to address local needs and opportunities
- Resources come without ring-fences, enabling local leaders to identify the priorities for spend, and respond to changing needs and opportunities over time
- We receive a multi-annual allocation which matches at a minimum, the current EU budgetary period of seven years, to ensure that transformational activity can be planned and delivered across the programme period
- It will also be essential that resources can address local need, reduce regional imbalances, and realise regional economic potential to increase productivity and deliver sustainable economic growth
- GVA (per capita), as an indicator of the area's journey towards a modern economy through industrial restructuring, will be an important measure to determine the allocation of future funding. Alongside this, measures relating to business density, start-ups and survival rates will be important, as will indicators that measure innovation activity, such as R&D investment and export activity. Levels of unemployment, wage levels and skills will also be essential to understand the gap in productivity, levels of poverty, and to address the challenges experienced in low-income households, including the barriers to entering the workforce. It is noteworthy that at least 50% of the areas receiving the most from ESIF resources have seen improvements (faster than the UK average) in both pay and employment levels. This shows how essential these funds are in helping to deliver economic growth and highlights the risk to these areas if the resources are not replaced.





Transport



STRATEGIC ECONOMIC PLAN AIM

To improve connectivity within Tees Valley, across the Northern Powerhouse, the UK and the world.



CLLR HEATHER SCOTT
PORTFOLIO LEAD FOR
TRANSPORT

In January 2020 we will adopt our new Strategic Transport Plan, which has been developed following a public consultation. Delivering a world-class transport system that is fit for the future is a critical enabler for the success of the area. The focus of the plan is on improving the transport system for local people and businesses ensuring integration between different transport modes, which is essential to meet the needs of:

- Residents to access jobs, education and skills, health facilities, shopping and cultural and leisure opportunities
- Businesses to have access to the workforce and to ensure that they can move and receive goods in the most productive way
- Visitors to the area to have easy access to cultural and leisure attractions
- Businesses to attract inward investment to the area

The Strategic Transport Plan's Vision is to:

Provide a high quality, quick, affordable, reliable, low carbon and safe transport network for people and freight to move within, to and from Tees Valley.

It has long been recognised that transport is a means to an end, not an end in itself. In recognition of this we have developed the Strategic Transport Plan to deliver three broad objectives:

- **Social Opportunity** – Helping people access employment, education, healthcare, culture, leisure and retail locations and improving public health and wellbeing

- **Economic Growth** – Delivering the Strategic Economic Plan and the economic growth plans of Tees Valley Local Authorities, and helping businesses to grow and flourish
- **Carbon Reduction & Environment** – Reducing carbon emissions, minimising the impact of the transport network on the environment and supporting the legislative requirements to reduce air and noise pollution

Teesside International Airport is a significant asset for Tees Valley and its wider catchment area. It retains critical connections for local business and opportunities for visitors and tourists both inward and outward. The Combined Authority has taken the airport into public ownership and entered into a partnership with the Stobart Group.

We have set the following targets for the airport:

Attraction of ten additional routes by 2022 of which:

- 50% are chartered
- 50% are scheduled

The attraction of a low cost carrier by 2022

The increase in freight tonnage up to 500 tonnes per annum by 2023

The tenfold increase in passenger numbers by 2023 of which:

- 25% are business passengers
- 75% are recreational passengers (of whom 25% are visitors to the region)

Progress to Date

Since 2019, Tees Valley Combined Authority has continued to develop its Integrated Transport Programme, in order to deliver the vision set out in the Strategic Transport Plan. Highlights of programme activity to date include:

- The acquisition of Teesside International Airport in early 2019. A business plan is now in place to deliver against the targets for the airport
- Successful delivery of an £11.5million package of cycling and walking schemes
- Completion of the business case for the new A19 Tees Crossing
- Completion of the business case for Darlington Station master plan improvements with a £25million funding commitment towards the scheme
- On-going development work on the business case for the Darlington Northern Link Road
- Ongoing development work on the business case for Middlesbrough Station master plan improvements with a £22.5million funding commitment towards the scheme
- On-going development work on the business case for rail gauge enhancement on the Eaglescliffe to Northallerton line to facilitate more freight movements by rail
- Development of a new demand responsive bus service pilot to provide better access for some of the rural communities in Darlington and Stockton-on-Tees, Hartlepool and Redcar & Cleveland

Our Investment Priorities

Our resources for Transport - £256.7million (excluding LTP and concessionary fares funding)

International connectivity:

Teesside International Airport - £80.6million (includes additional £6million for station development out of TCF)

- **Route development**
- **Station development**
- **Ongoing capital works**

Major Roads:

- **New A19 Tees Crossing (development costs)**
- **Darlington Northern Link Road**
- **Improved east-west connectivity along the A66 corridor from the A1M to Teesport**
- **A19, grade separated junction, Elwick bypass and Hartlepool Western Link – £4.8million**
- **A689 Wynyard Corridor Improvements – £4.7million**

National Rail:

- **Darlington Station master plan improvements – £25million**
- **Middlesbrough Station master plan improvements – £22.5million**
- **Rail gauge enhancement on the Eaglescliffe to Northallerton line to facilitate more freight movements by rail**

Local journeys and connecting economic centres:

- **Implementing a demand responsive bus service pilot – £3.1million**
- **Hartlepool Station Capacity – up to £1.5million**
- **Eaglescliffe Station Western Gateway – up to £8.6million**
- **Billingham Station Accessibility – £1million**

- **Urban Traffic Management and Control System to improve the movement of traffic – £3.5million**
- **Cycling and walking infrastructure – £4million**
- **Bus corridor improvements – £4million**
- **Facilitating the uptake of electric vehicles – £2million**
- **Wheels to Work project – £260k**
- **New partnership with bus operators – £3million**
- **Supporting the roll-out of hydrogen trains - £2m**

Potential future priorities:

- **Investigating the feasibility of a parkway station in the vicinity of Nunthorpe**
- **Redcar Central Station access improvements**
- **Consideration of rail connectivity to the South Tees Development Corporation site**

Additional funding sources including:

- **Department for Transport**
- **Network Rail**
- **Highways England**
- **Homes England**
- **Office for Low Emission Vehicles**
- **Transport for the North**
- **National Productivity Investment Fund**
- **European Structural and Investment Funds**
- **Private sector**



What this will deliver:
Unlock 2,600 jobs and an additional £472million GVA within the economy

Education, Employment & Skills

STRATEGIC ECONOMIC PLAN AIM

To increase educational attainment, produce the skilled workforce that businesses need and increase lifetime opportunities for our residents.



CLLR BOB COOK PORTFOLIO
LEAD FOR EDUCATION

Inspiring Our Future ([click here](#)), our plan to build the skills we need for a modern economy, was published in 2018 and set out the priority themes including:

- Supporting education innovation and collaboration
- Developing a skills system for business growth
- Addressing long-term unemployment
- Transforming careers and enterprise education
- Challenging and supporting businesses as an integral element to achieving success
- Enhancing the Higher Education role in driving economic growth

Inspiring Our Future set out our revenue investment in Education, Employment and Skills for the period 2017-21. This investment would address the significant education, employment and skills challenges in Tees Valley, which are:

- Skills shortages across most of our key sectors
- Fewer learners choosing science, technology, engineering and maths and fewer achieving higher grades in these subjects compared to national averages at secondary level
- 52% of our secondary schools are rated good or better by Ofsted compared to 91% of Tees Valley primary schools
- Higher levels of unemployment compared to national averages – this makes up part of our productivity gap – 5.2% compared to 3.1% nationally
- Youth unemployment (16-24 years) rate double the national average – 6% compared to 3% nationally
- Under-employment, highlighting a mismatch between the skills residents have and those that businesses need

Progress to Date

During 2019 we have:

- Made good progress in implementing the Inspiring Our Future Delivery Plan
- Reviewed and implemented a new Apprenticeship Support for Employers grant to pilot supporting progression in apprenticeships. Since January 2019 we have supported 104 apprenticeships through our Apprenticeship Support for Employers grant
- Fully implemented the DWP Innovation Pilot Routes to Work. In 2019, the initiative has engaged with more than 1,100 residents and supported more than 175 into employment
- Engaged every 11-18 education establishment in our careers initiative TeesValleyCareers.com
 - ▶ In September 2019, we were awarded an extension to the initial Careers Hub pilot which included 35 schools. This extension has subsequently enabled all 70 age 11-18 schools and colleges in Tees Valley to participate and benefit
 - ▶ Hosted monthly careers events for education establishments including our annual Tees Valley Skills & STEM event in July 2019 attended by more than 1,000 year 9 -13 pupils
 - ▶ Hosted our first SEND Careers & Skills

event in June 2019 which was attended by 350 students from nine Tees Valley SEND schools

- ▶ Supported 177 education establishment careers events and activities
- ▶ Engaged 800 employers to support careers education within our schools and colleges
- ▶ Supported the Primary Engineers Leaders Award STEM programme which received 2,000 entries from primary students from across the Tees Valley

■ Successfully implemented adult skills provision with the £29.5million devolved Adult Education Budget (AEB)

- ▶ Commissioned 33 training providers to deliver AEB adult skills provision to Tees Valley residents
- ▶ Utilised the devolved AEB from August to train over 6,000 Tees Valley residents

■ Implemented the £2million Education Collaboration and Innovation Fund

■ Approved the Northern School of Art Middlesbrough Further Education Relocation

■ Developed the Capital Investment plan for Hartlepool ISQ Phase 2

■ Fully committed the remaining £21.7million Tees Valley ESF allocation

▶ Committed a further £21.46million of the Tees Valley ESF allocation to the ESFA ESF Round 2 Co-Financing

- Been awarded apprenticeship organisation of the year at the BAME Business Awards
- Nominated for three national careers awards including; Hub of the year, Partnership of the year and SEND Champion of the year. 1st, 2nd and third place prizes were won

The aims for the period to 2021 are to:

- Support more employers to reach our target of 1,000 businesses to engage with TeesValleyCareers.com careers initiative
- Work with key employers from priority and high-demand business sectors to define skills demand and respond accordingly
- Assist 1,400 long-term unemployed Tees Valley residents to move towards gaining work
- Increase the number of secondary schools achieving Ofsted Good and Outstanding in line with the national average



- In our capacity as Intermediate Body, support the DWP, the Managing Authority, to finalise the appraisal processes for the current ESF Direct Bid Open Calls
- Review the Apprenticeship Support for Employers grant to address reduction and shift of business emphasis of apprenticeship creation
- Implement a 15-19 NEET support programme
- Extend careers education into primary schools
- Finalise and approve the

- investment required for Hartlepool ISQ Phase 2
- Maximise future central Government opportunities; traineeships, skills capital funding and T levels
- Prepare for a proposal for an Institute of Technology or similar opportunity from central Government focused around Digital Process and Offshore technologies
- Develop a strategic plan for future investment to 2029
- Develop a strategy for implementation of successor

funds that will continue to deliver inclusive economic growth

- Provide better support to apprenticeship levy-paying employers to maximise the use of the apprenticeship levy

Achieving sustained impacts in this area of activity requires a longer-term commitment than we were in a position to give in our Inspiring Our Future plan. This Investment Plan provides a longer-term commitment with a programme of investment through to 2029.

Our Investment Priorities

Our resources for Education, Employment and Skills - £55million (with a further £285million anticipated for Adult Education Budget)

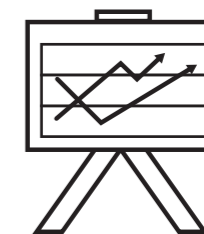
The Investment Plan allocation is for activity commencing in 2021/22 as the previous Investment Plan allocation is still being utilised through to the end of 2020/21. The programmes and activities that are currently under way will help to inform future national policy and investment in Education, Employment and Skills. Each activity will be subject to evaluation and new programme activity will be developed / commissioned over this plan period to build on the lessons learnt, continue programmes that are working well and adapt programmes to meet new challenges and opportunities.

Additional funding sources include:

- Department for Work and Pensions
- Education and Skills Funding Agency
- The Office for Students
- National Lottery Community Fund
- ESF Reserve Fund
- The Careers & Enterprise Company
- Department of Education
- Department for Culture, Media and Sport

What this will deliver:

Support 5,625 jobs and an additional £462million GVA in the economy.



Business Growth

STRATEGIC ECONOMIC PLAN AIM

To diversify the economy, support more business start-ups, develop high growth potential businesses and key growth sectors.

Since the Strategic Economic Plan in 2016 we have an additional 1,265 businesses in Tees Valley with 17,765 business enterprises in 2019, including 17,675 SMEs. Tees Valley's business density (number of businesses per 1,000 population) is the second lowest of all Local Enterprise Partnership areas. Most (88%) Tees Valley businesses are micro (employing fewer than ten people). However, more than one third (36%) of private sector workers are in firms employing more than 250 staff and 31% work in very large companies employing more than 500.

The Local Industrial Strategy will identify, in detail, the productivity challenges and opportunities and it is critical that we have resources available to address them. In addition, we will access external funding and work with partners and the private sector to access funding opportunities targeted at productivity improvements such as through the Industrial Strategy Challenge Funds.

Businesses are currently facing high levels of uncertainty. It is now even more critical that we can to provide a supportive business environment to encourage inward investment, the growth of existing businesses and the creation of new businesses. While we have experienced a net additional increase in jobs of 3,100 between June 2018 to June 2019, to achieve the net additional 25,000 jobs target by 2026, we will need to sustain and increase the level of jobs growth each year.



MAYOR ANDY PRESTON
PORTFOLIO LEAD FOR
BUSINESS GROWTH



CLLR MARY LANIGAN
PORTFOLIO LEAD FOR
INWARD INVESTMENT

Progress to Date

Since the first Combined Authority Investment Plan significant European funds have been invested in Business Growth. Tees Valley has allocated £19.5million ERDF to the Northern Powerhouse Investment Fund and £12.9million to the Tees Valley Business Compass Growth service commissioned by the Combined Authority. Additionally, European funds are supporting the delivery of start-up advice and SSI funds are now being used to provide start-up grants across Tees Valley, building on the success of the scheme for former SSI and supply chain workers. In total, 373 businesses have been supported to start up through these schemes to date (end December 2019).

- The Combined Authority has worked with companies to create and safeguard a total of 1,784 jobs through more than £178million of private sector investment. At present there are investment projects which have already started which will create and safeguard a further 868 jobs with a combined private sector investment of more than £1.2billion. Additionally, there are over 7,000 further jobs identified in the 2020-22 pipeline of projects
- The Tees Valley Capital Grant scheme and SSI Supply chain schemes, provided by the SSI Task Force, has made grant offers against £59million of private sector business investment to create and safeguard 1,669 jobs, of which 1,142 have been achieved to date.
- In the period to September 2019 Tees Valley Business Growth activity has undertaken more than 1,200 detailed company diagnostics and supported 436 SMEs to the value of £5.4million against projects totalling almost £15.7million, leveraging an additional £10.2million of private capital investment
- The Northern Powerhouse has invested £12.7million (as at September 2019) into Tees Valley companies. This represents 9.3% of the total invested across the entire Northern Powerhouse, while Tees Valley is home to only 4% of SMEs eligible for funding

The South Tees Development Corporation is the single biggest development opportunity in the UK. Significant progress is being made towards its vision – to realise a world-class industrial business park focused on clean energy, advanced technologies and the circular economy, to create 20,000 new jobs and contribute an additional £1billion per annum to the Tees Valley economy.

In February 2019 a landmark deal was reached to acquire more than half of all the developable land on the South Tees Development Corporation site from Tata Steel Europe. At 1,420 acres, it represents an area about the size of Gibraltar. Negotiations to secure the 870 acres of land at the former SSI steelworks has been ongoing with the three banks in Thailand who hold a charge over SSI UK's assets. In April 2019 the South Tees Development Corporation signed an executive order to commence Compulsory Purchase proceedings to bring the land back into public ownership.

The site is attracting significant global interest and has generated more than 100 serious enquiries, with a potential first-phase pipeline of more than £10billion. Projects already announced for the site include part of Sirius Minerals' £3.2billion Woodsmith Mine scheme, which will provide access to export for the world's largest Polyhalite Mine, delivered by a 23-mile tunnel and conveyor system from its mine in North Yorkshire.

The clean gas project led by OGCI Climate Investments, a consortium of six global energy giants, will be the world's first gas-powered energy plant to deploy full-chain carbon capture, utilisation and storage at scale. Yorkshire firm PMAC is also bringing a £250million waste-to-energy plant to the area. Also nearing completion on the site is MGT's £650million biomass power plant, the largest of its kind in the world. This has supported 600 jobs during construction, with 100 expected during operation.

Our Investment Priorities

Our resources for Business Growth – £146.5million

Support Business Growth – £30million:

- *Attract and support new businesses to Tees Valley*
- *Support companies to introduce new products or processes*
- *Support start-ups and the growth of new and existing businesses*
- *Offer consistent support in Tees Valley for SMEs and large companies*
- *Build upon the success of Business Compass, by launching the new Tees Valley Business Gateway, supported by new grant and business finance programmes.*

Unlock Sites for Business – £116.5million:

- Secure strategic sites within the South Tees Development Corporation area
- Site infrastructure
- Business accommodation to unlock key sector's growth
- Focus on bringing forward brownfield land

Initial Strategic Project Priorities:

- *STDC site (infrastructure and land acquisition) – £56.5million*

■ *Riverside Northshore Development – up to £20million*

■ *Boho 'The Digital City' – up to £20million*

■ *Revitalising Redcar and Cleveland – up to £20million*

Additional funding sources, including:

- Department for Business, Energy, Innovation and Skills
- Ministry for Housing, Communities, and Local Government
- Private Sector



What this will deliver:
Create 4,400 jobs and an additional £277million GVA within the economy.





Culture & Tourism

STRATEGIC ECONOMIC PLAN AIM

To build cultural vibrancy in our communities and change external perceptions of Tees Valley through the arts, cultural and leisure offer while creating places that attract and retain businesses and business leaders and make the area more attractive to investors, workers and visitors.

The Strategic Economic Plan recognises the important role that the arts, culture, tourism and leisure offer must play in shaping the quality of the Tees Valley proposition and making it an attractive place to invest, work, live and visit. Culture can help to create places that attract and retain businesses and business leaders, while maximising the use of arts, cultural, heritage, rural, maritime and natural assets to create jobs and attract more, higher spending visitors. Cultural development will boost employment and diversify industry through the growth of creative industries; shaping a vibrant, enriching environment in which communities prosper.



CLLR SHANE MOORE
PORTFOLIO LEAD FOR
CULTURE & TOURISM



Progress to Date

Since 2019, significant progress has continued to be made across our programme of cultural and tourism activity. Tees Valley attracts as many day visitors as Newcastle and Gateshead but doesn't attract the overnight stays and national profile. Enjoy Tees Valley is working to address this. It is aiming to attract more than 20million people to the region and add £1billion per year to the local economy by 2021. The latest data available shows, that in total, 2018 saw 19.85million people visit the region, which was up by 1% on 2017. Visitor expenditure in Tees Valley now stands at £962.34 million. The number of people directly employed in tourism in Tees Valley in 2018 stood at 9,427 which was up by 1% on 2017. Overnight visitors to Tees Valley stands at 2.09million with visitors spending 4.81million nights in the region.

A series of strategic festivals and events have been supported including the Stockton International Riverside Festival, the Festival of Thrift at Kirkleatham, Hartlepool Waterfront Festival, Middlesbrough Art Weekender and Nightfall in Stockton. Our support has also enabled the continued growth of Tees Valley as a destination host for major music events including Take That at The Riverside Stadium; Jess Glynne at Mowden Park and Radio 1's Big Weekend in Middlesbrough, with 71,000 tickets being sold (85% of which went to local people) and wide coverage across BBC platforms.

Growing the skills, capacity and connectivity of the culture sector continues to be a priority and 2019 saw the delivery of the first year of a three year screen industries development programme, Tees Valley Screen. Designed and delivered by Northern Film and Media, the project is working to develop the skills and profile of Tees Valley-based screen industries professionals; develop partnerships with national bodies such as Channel 4 and the British Film Institute and promote Tees Valley as a filming location. In June 2019, scenes for major motion picture 1917 (directed by Sam Mendes) were shot at the Tees Barrage with the production company spending two weeks in the region. A variety of other location filming projects have contributed to an investment figure of £1.4million to Tees Valley in 2019.

The Tees Valley bid to become a Rugby League World Cup 2021 host was successful and we continue to work with partners to prepare for a significant match at the Riverside Stadium. Mowden Park will also be the training ground for one of the international teams for the duration

of the tournament, creating valuable opportunities for community engagement and media exposure. Rockcliffe Hall will host the team throughout its stay in Tees Valley. Tickets to the UK's biggest sporting event in 2021 will go on sale in July 2020. Further building on our capabilities as a sporting destination, we welcomed the National Premiere League Tennis Finals to the region in May 2019 and worked with Stockton Borough Council to host the Great North CityGames in September 2019. The City Games package included 90 minutes of prime-time TV coverage on BBC with average viewing figures of 610,000 peaking at 1 million and attracted 16,000 visitors and 1,596 participants over the weekend.

£20million has been committed to regenerate Hartlepool Waterfront as a landmark destination with a mix of leisure and visitor facilities, including a hotel, water activity centre and new visitor attraction to complement the restaurants, cafes, bars and shops within the wider Hartlepool Marina area.

2025 will mark the 200th anniversary of the opening of the Stockton & Darlington Railway (S&DR), and the region will host a celebration of local, national and international importance. An ongoing S&DR programme has been developed with partners to establish the 26 mile line as a world-class heritage attraction which provides a distinctive experience for visitors and residents. This will contribute to the economic growth of the area, using heritage as a catalyst to drive regeneration. The Combined Authority has also committed £20million investment into the Darlington Railway Heritage Quarter Project which will see the creation of a major visitor centre attraction that tells the story of the railway and will see our unique and authentic heritage reimaged with a strong narrative, varied interpretation, and new experiences to engage a wider audience.

Award-winning company Zest Theatre developed it's new show, Youthquake, with more than 500 young people from Tees Valley. This contributed to wider research and development activity with young people elsewhere in the country to inspire and inform the final show. Following a hugely successful national tour, Youthquake returned to Tees Valley in January 2020, with venue partners in each of the five boroughs. In each area, a local youth cast performed alongside the professional company.

Our Investment Priorities

Our resources for Culture and Tourism - £60million

Our Priorities

Over the next five years, new partnerships will be cultivated, the importance of culture will be elevated, routes for progress will be mapped and opportunities for achieving cultural excellence will be identified. The Tees Valley Local Authorities, working in partnership with the Combined Authority, have made clear their ambitious commitment to investing in culture to achieve transformation in the region and our forward programme will focus on maximising the impacts of this investment:

- Building capacity and sustainability in our arts and culture sector
- Cultivating a thriving, distinctive and robust cultural ecology – a vibrant region
- Strengthening Tees Valley's offer and profile as a distinctive and engaging cultural destination, growing the visitor economy
- Significant inward investment
- Business growth, organisational resilience and cross-sector connectivity
- Increased participation and engagement in culture through greater equality of access to culture
- Strong cultural partnerships and collaboration
- High-quality heritage and cultural assets transforming the way Tees Valley tells its story and the visitor experience

Priority Projects

Programme activities – £20million to support the development of Tees Valley wide cultural delivery.

■ Capital Programme – £40million

- ▶ *Maritime: Hartlepool Waterfront (including NMRN) – up to £20million*
- ▶ *Heritage: Stockton and Darlington Railway Heritage – up to £20million*

Additional funding sources, including:

- Arts Council England
- Heritage Lottery Fund
- Department for Digital, Culture, Media and Sport
- Museums National Portfolio Organisations
- Private Sector
- Trusts and Foundations
- Visit Britain

What this will deliver:

Create 2,000 new jobs and an additional £126million GVA in the economy

Attract new domestic and international visitors to the Tees Valley – 20million by 2021 and up to 23million by 2029

Increase visitor expenditure into Tees Valley to £1billion by 2021





Research, Development and Innovation

STRATEGIC ECONOMIC PLAN AIM

To introduce new processes and practices which reduce carbon emissions, increase productivity and the availability of high value jobs.

Tees Valley has a strong innovation base from which to drive economic growth, establishing the region at the forefront of the clean growth agenda. The development of significant UK energy assets and the pursuit of an industrial decarbonisation and utilisation network that will secure a sustainable future will make Tees Valley the location of choice for business.

In order to maximise the impact of innovation and the region's funds, we plan to invest under two guiding principles:

- Invest in activities which drive collaboration across the region's companies and innovation base, creating clusters which have the capacity to bid into national funding initiatives. Directly support these clusters to target and bid into national programmes where they align with regional priorities
- Invest in activities which amplify the work of the region's research and innovation centres and focus the impacts in Tees Valley. Focusing investment on activities which derive regional economic impact and reduce harmful emissions

Our Tees Valley Innovation Strategy (2015) [\(click here\)](#) clearly identifies our strengths and focus for innovation in:

ADVANCED MANUFACTURING

- Advanced materials
- Low carbon
- Engineering design
- Offshore

HEALTHCARE

- Biologics and biopharmaceuticals
- Digital care and assistive technology

PROCESS AND ENERGY

- Carbon capture, utilisation and storage
- Sustainable chemical energy from waste including polymers and hydrogen
- Biorefining, formulation and biotechnology

DIGITAL

- Animation, computer gaming, simulation and visualisation
- Industrial digitalisation



MAYOR ANDY PRESTON
PORTFOLIO LEAD FOR INNOVATION

Progress to Date

Tees Valley is the leading region in the UK to deploy transformational Carbon Capture and Storage Technology in its European leading industrial cluster. The Tees Valley has attracted six major oil and gas companies to develop the UK's first CCUS equipped power station, a network of pipes to transport CO₂, and CO₂ capture at industrial plants. This project, led by BP, will be the backbone of the region's decarbonisation plans and will put Tees Valley at the forefront of low carbon industrial growth and the first cluster to achieve net-zero CO₂ emissions by 2040.

Tees Valley produces more than half of the UK's hydrogen. This is stored in cavities, transported across Tees Valley via 17km of pipes and supplied to the rest of the country. By removing CO₂ from hydrogen production via a Carbon Capture, Utilisation and Storage (CCUS) network we can cost-effectively be the main supplier of low-carbon fuel to the UK. This can be used to power cars, buses, trucks and trains, replace natural gas to heat our homes, and be used by industry to create new products. We are progressing a pilot of the UK's first hydrogen trains with Northern Rail and have successfully bid for £1.3million from OLEV to build two hydrogen refuelling stations which will be used to support our ambitions to be a national leader in hydrogen and clean energy and will support Teesport to transition to a low-carbon port.

Tees Valley is also being considered as a location for the demonstration and development of hydrogen fuelled domestic appliances within the national Hy4heat programme. The Dogger Bank Wind Farm, as a significant renewable energy supply, offers opportunities for further decarbonisation of industry, homes and transport and can be linked to the development of a hydrogen and electrically based energy system in the region.

The area's capability in nuclear with the EDF power plant at Hartlepool and materials research facilities mean that the Tees Valley is ideally placed to build on its expertise in order to take forward the future of the sector, including the development of fusion technologies and innovative approaches to nuclear power, such as small modular reactor development. Having a ready nuclear licenced site at Hartlepool, the area is regarded as an "oven ready" location for the future development of the nuclear sector.

Tees Valley collaborates with Local Enterprise Partnerships on areas of common interest. Since 2017, we have led the development of a Science Innovation Audit for the Chemicals and Process sector across the Northern Powerhouse LEPS, led the development of the NP11 Clean Energy strategy, co-ordinated the North East Yorkshire and Humber Energy hub and the Rural Community Energy Fund.

These interventions demonstrate how critical the Chemicals and Processing sector is to UK manufacturing and the delivery of the National Industrial Strategy. Together with the Tees Valley Chemical and Process Sector Action Plan [\(click here\)](#) our approach seeks to reinforce the Chemicals and Processing sector's position as a globally competitive sector within Tees Valley and provides an extremely detailed evidence base for the sector to take forward activities for productivity improvement, including Industrial Digitalisation and a new digitally based Institute of Technology.

Our Investment Priorities

Our resources for Research, Development & Innovation - £20million

- Energy production, storage and efficiency
 - Significant carbon reduction
 - Sector and supply chain support
 - Innovation cluster development
 - Innovation infrastructure
 - Commercialisation of innovative technologies
- Additional funding sources, including:**
- Industrial Strategy Challenge Funds
 - Department for Business, Energy and Industrial Strategy
 - Department for Transport
 - Private Sector
 - ERDF
 - Economic and Social Research Council
 - UK Research and Innovation
 - Office for Low Emissions Vehicles
 - The Office for Students
 - NHS England



Priority Projects

- *Darlington Bio Incubator – £2.8million*
- *Bio/life science innovation support – £4million*
- *STDC Gateway – £6million*
- *Hydrogen Transport – £2million*
- *Digital cyber range – £2million*
- *Tees Valley sector development and network leverage – £740,000*



What this will deliver:

Create 1,000 jobs and an additional £63million GVA in the economy



Place

STRATEGIC ECONOMIC PLAN AIM

To accelerate the supply of good quality homes across the whole housing market, revitalise our town centres and urban core, bring forward surplus public and blighted brownfield land for development and strengthen our commercial property offer.

The Strategic Economic Plan recognises the importance of place in creating vibrant, attractive and sustainable places that businesses, employers, and staff want to be, want to live and have a range of facilities that they expect. Ensuring a high quality environment where people and business thrive is a critical enabler of our Strategic Economic Plan and our Local Industrial Strategy. Our partners have long invested in not only upgrading town centres but remediating former industrial sites. The challenges facing our high streets, as with other towns across the country, need to be addressed with new and innovative approaches to the role of town centres. To support our ambitions, we must continue to invest in place to ensure that we continue to attract and retain the businesses and people we need and to draw visitors to the area.



Progress to Date

During 2019 greater recognition of the importance of place has been given at the national level with the launch of the Future High Streets Fund. Darlington, Stockton, Loftus and Middlesbrough were shortlisted to progress to Business Case development stage of the Fund. Funding available can be used by these areas to improve transport and access into town centres, convert empty retail units into new homes and workplaces, and invest in vital infrastructure. Darlington, Hartlepool, Middlesbrough, Redcar and Thornaby have been selected to develop proposals for Town Deals with up to £25million available per town to provide the investment and the impetus for long term renewal. It is anticipated that Town Deals will improve connectivity, provide vital social and cultural infrastructure and boost growth – with communities having a say on how the money is spent.

Each of the five boroughs that make up Tees Valley has distinct economic assets and opportunities which lend themselves to particular investments. It is essential that we can unlock these opportunities for residents of the whole of Tees Valley. More than nine in ten of all residents live and work in Tees Valley and it is critical that we ensure that a job in any part of Tees Valley is available and accessible to all residents. If we can harness these assets and opportunities at the Tees Valley level they will combine to create a vibrant and diverse economy and a place where people want to invest, work, live and visit. Our partner councils have ambitious programmes to invest in their communities, including capital investment programmes in the town centres and working with the private sector to create sustainable high-quality jobs.





Indigenous Growth Fund – £50million

The Tees Valley Indigenous Growth Programme has been established to support localised activities that not only deliver local impact but collectively across Tees Valley deliver a significant regional impact, strengthening the area as a vibrant place to invest, work, live and visit. The programme will promote area regeneration in support of economic growth in each of the five Tees Valley boroughs. The programme is led by the five Local Authorities which constitute Tees Valley, with up to £2million a year of Combined Authority funding available in each borough for an initial five-year period (2019/20 – 2023/24).

The programme is administered under the Combined Authority’s Assurance Framework at the programme level with individual decisions on projects made at the local level. Local Authorities leading on developing their own programme for funding have indicated that project activity will be centred on gap capital support for:

- Remediation/regeneration of vacant and derelict land and property
- Investment in the provision of specialist (sector specific) business accommodation and fit-out
- Public realm initiatives aimed at creating vibrant town centres
- Operating costs for discrete programmes designed to support associated capital expenditure
- Strategic housing initiatives aimed at creating vibrant town centres
- Authorities will also utilise the Indigenous Growth Fund to leverage other funding such as the Future High Streets Fund and the Towns Fund.
- Investment in the provision of specialist culture and tourism accommodation and fit-out

Additional funding sources, including:

- Ministry of Housing, Communities and Local Government
- Department for Transport
- Department for Business, Energy and Industrial Strategy
- Department for Education
- Department for Environment, Farming and Rural Affairs
- Homes England
- Arts Council England
- Historic England
- Heritage Lottery
- Private sector

What this will deliver

Create 1,250 jobs and an additional £80million GVA in the economy

Monitoring and Evaluation

The Combined Authority’s Monitoring and Evaluation Framework ([click here](#)) sets out in detail how we will monitor and evaluate our progress in delivering this Investment Plan. Monitoring will take place at a programme and project level, within themes and across the whole Plan. This forms part of our Assurance Framework with Government and meets the requirements of our Devolution Deal. More importantly, it will support the Annual Review of the Investment Plan and will help inform and shape activities to be supported moving forwards.



THE INVESTMENT PLAN CASH FLOW APPENDIX 1

	2019/20	2020/21	2021/22	2022/23	2023/24		2025/26	2026/27	2027/28	2028/29	TOTAL
EXPENDITURE	£'m	£'m	£'m	£'m	£'m		£'m	£'m	£'m	£'m	£'m
Transport	50.4	18.1	25.0	30.0	32.5		20.3	19.5	19.5	19.6	256.7
Education, Employment & Skills	5.8	8.7	5.5	5.0	5.0		5.0	5.0	5.0	5.0	55.0
Business Growth	58.7	16.8	19.0	19.0	18.0		3.0	3.0	3.0	3.0	146.5
Culture & Tourism	2.9	9.1	11.0	15.0	15.0		0.0	0.0	0.0	0.0	60.0
Research, Development & Innovation	2.0	2.0	2.0	2.0	2.0		2.0	2.0	2.0	2.0	20.0
Place	10.0	10.0	10.0	10.0	10.0						50.0
Sub total	129.8	64.7	72.5	81.0	82.5		30.3	29.5	29.5	29.6	588.2
Adult Education	20.0	29.4	29.5	29.4	29.5	29.4	29.5	29.4	29.5	29.4	285.0
Transport & Infrastructure	30.4	30.5	30.5	30.5	30.5	30.5	30.5	30.5	30.5	30.5	304.9
Other Approved Projects	59.7	52.1	20.7	4.4	1.0	1.0		0.7			140.2
Core Running Costs	4.8	5.4	4.8	4.8	4.8	4.8	4.8	4.8	4.8	5.4	49.9
Loan Principal Repayment	0.0	1.5	3.3	5.1	6.8	8.8	14.4	9.7	9.9	10.2	69.7
Loan Interest	0.0	1.4	3.1	4.4	5.6	6.7	6.7	6.3	6.1	5.8	46.1
TOTAL EXPENDITURE	244.7	185.0	164.4	159.6	160.7	119.9	117.2	110.5	110.6	111.4	1,484.0
INCOME											
Reserves Opening Balance	78.9										78.9
Loan Repayments & Investment Returns	4.0	1.6	3.0	3.3	3.3	3.3	9.3	3.1	3.3	2.7	36.9
Local Growth Fund	9.4	14.2									23.6
Gainshare Funds	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	15.0	150.0
EZ Rates	2.9	5.4	5.6	5.9	6.0	6.0	6.0	6.0	6.0	6.0	55.8
Government Grants	20.3	6.6	2.6	12.5	11.5	11.5	11.5	11.5	11.5	11.5	111.0
Transforming Cities Fund	13.0	18.0	24.0	16.5	15.1	15.1	15.1	15.1	15.1	15.1	162.1
Adult Education Budget	20.0	29.4	29.5	29.4	29.5	29.4	29.5	29.4	29.5	29.4	285.0
Local Transport Plan	13.9	13.9	13.9	13.9	13.9	13.9	13.9	14.0	14.0	14.0	139.3
Concessionary Fares	16.5	16.6	16.6	16.6	16.6	16.6	16.6	16.5	16.5	16.5	165.6
Loans	51.8	64.3	54.2	46.5	49.8	10.2	0.0				276.8
TOTAL INCOME	245.7	185.0	164.4	159.6	160.7	121.0	116.9	110.6	110.9	110.2	1,485.0
NET	1.0	0.0	0.0	0.0	0.0	1.1	-0.3	0.1	0.3	-1.2	1.0
CUMULATIVE	1.0	1.0	1.0	1.0	1.0	2.1	1.8	1.9	2.2	1.0	

Post 2029 Position	£m
Gain Share 2029-46	255.0
EZ Income 2029-36	54.0
Available Income	309.0
Loan Payments 2029-46	234.35
Remaining available for investment	74.7

THE INVESTMENT PLAN PRIORITIES AT A GLANCE APPENDIX 2

Transport	Education, Employment and Skills	Business Growth (including enabling infrastructure)	Culture and Tourism	Research, Development, & Innovation	Place
<p>Integrated transport - £256.7million (excluding LTP & concessionary fares funding)</p> <p>International Connectivity:</p> <ul style="list-style-type: none"> Teesside International Airport - £80.6million <p>Major Roads:</p> <ul style="list-style-type: none"> New A19 Tees Crossing (development costs) Darlington Northern Link Road Improved east-west connectivity along the A66 corridor for A1M to Teesport A19, grade separated junction, Elwick bypass and Hartlepool Western Link – £4.8million A689 Wynyard Corridor Improvements – £4.7million <p>National Rail:</p> <ul style="list-style-type: none"> Darlington Station master plan improvements - £25m Middlesbrough Station master plan improvements - £22.5m Rail gauge enhancement on the Eaglescliffe to Northallerton line to facilitate more freight movements by rail <p>Local Journeys & Connecting Economic Centres:</p> <ul style="list-style-type: none"> Implementing a demand responsive bus service pilot - £3.1m Hartlepool Station Capacity – up to £1.5m Eaglescliffe Station Western Gateway – up to £8.6 Billingham Station Accessibility - £1m Urban Traffic Management and Control System to 	<p>£55million (with a further £285million anticipated for Adult Education Budget)</p> <p>£14.5m Northern School of Arts</p>	<p>£146.5million (supporting Business Growth £30million & Unlocking Sites for Business £116.5million)</p> <p>Supporting Business Growth – £30million:</p> <ul style="list-style-type: none"> Attract and support new businesses to Tees Valley Support companies to introduce new products or processes Support start-ups and the growth of new and existing businesses Offer consistent support in Tees Valley for SMEs and large companies Build upon the success of Business Compass, by launching the new Tees Valley Business Gateway, supported by new grant and business finance programmes. <p>Unlock Sites for Business – £116.5million:</p> <ul style="list-style-type: none"> Secure strategic sites within the South Tees Development Corporation area Site infrastructure Business accommodation to unlock growth of key sectors' Focus on bringing forward brown field land <p>Strategic Project Priorities:</p> <ul style="list-style-type: none"> STDC site (infrastructure and land acquisition) – £56.5million Riverside Northshore Development – up to £20million BoHo 'The Digital City' – up to £20million Revitalising Redcar and Cleveland – up to £20million 	<p>£60million (£20million programme & £40million capital projects)</p> <p>Culture Programme – £20million:</p> <ul style="list-style-type: none"> To support the development of the Tees Valley wide cultural delivery. <p>Capital Programme – £40million:</p> <ul style="list-style-type: none"> Maritime: Hartlepool Waterfront (including NMRN) – up to £20million Heritage: Stockton and Darlington Railway Heritage up to £20m 	<p>£20million – programme / projects</p> <p>Investment Priorities:</p> <ul style="list-style-type: none"> Energy production, storage and efficiency Significant carbon reduction Sector and supply chain support Innovation cluster development Innovation infrastructure Commercialisation of innovative technologies <p>Priority Projects:</p> <ul style="list-style-type: none"> Darlington Bio Incubator- £2.8m Bio/life science innovation support – £4million STDC Gateway – £6million Hydrogen Transport – £2million Digital cyber range – £2million Tees Valley sector development and network leverage – £740k 	<p>£50million – programme</p> <p>Indigenous Growth Programme – £50million</p>